

RAILWAY SAFETY REGULATOR

COUNCIL

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# SAFETY COUNCIL

"Reshaping Railways in an Uncertain World"

CAPE TOWN, OCTOBER 1 - 6, 2023

INTERNATIONAL

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Software application as a learning enhancer during Technical Workshops

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# BACKGROUND

As part of ensuring that the Rail Industry is well versed in regulatory knowledge and tools, the Railway Safety Regulator (RSR) offers Technical Awareness Workshops which are:

- a. The training and awareness platform that is provided to Railway Operators and RSR internal staff.
- b. The method for dissemination of information on regulations and applicable standards to facilitate safe railway operations, therefore enhancing safety culture practices.
- c. A method adopted to observe and report on the technical awareness workshops over time.

# **BACKGROUND** (Contd.)

Technical Awareness Workshops were adapted and or remodeled to provide insights on:

- Effectiveness of the technical awareness workshops for reaction and learning,
- Effectiveness of technical awareness workshops for retention, and
- Effectiveness of the technical awareness workshops for application/implementation.



# **PROBLEM STATEMENT**

 Observation Statement 1: Previously the Technical Workshops were conducted traditionally, which lacked active engagement with the attendees, more so if the training was conducted on a virtual platform.

Observation Statement 2: This meant that Operators did not fully engage with the content.

• How well are the Operators engaging, responding, and learning to enhance their Safety Management Systems as a response to safety culture practices and successes in rail?



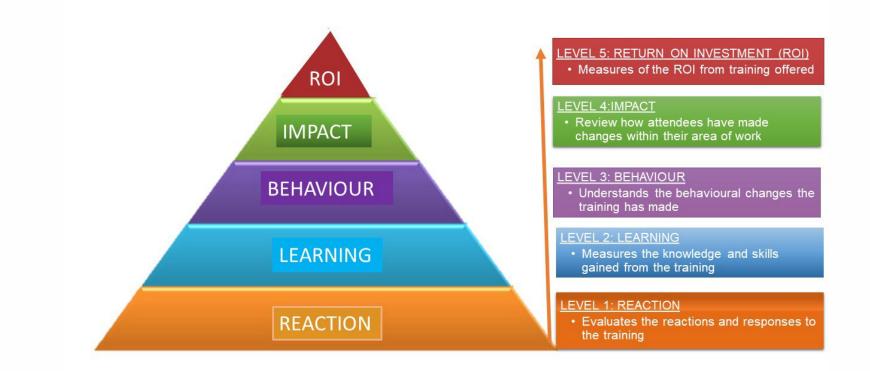


Figure 1: The Kirkpatrick model and the Phillips Return of Investment, Adapted from Komal Ahuja, 2022. 5 Simple Methods to Measure the Effectiveness of Training



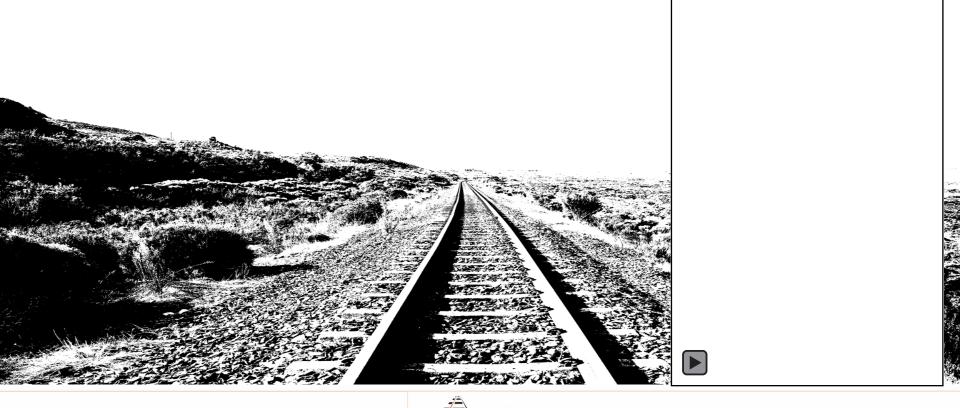
### **METHODOLOGY**

1	Step 1: Define the goals and objectives of the Technical Awareness Workshop training.
2	Step 2: Develop the evaluation methods.
3	Step 3: Develop the questions of what is required to be achieved.
4	Step 4: Conduct the Technical Awareness Workshops.
5	Step 5: Collect the data from the Operators (pre-, during, and post).
6	Step 6: Monitor and follow-up on outcomes of the training analysis.

Sub-theme 5: Safety culture improvements, adaptations, and successes in rail

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#### **DATA COLLECTION**



Sub-theme 5: Safety culture improvements, adaptations, and successes in rail

# **DATA COLLECTION (Contd.)**

In the first quarter of the financial year 23/24, Eight (8) Technical Awareness
Workshops were conducted in South Africa.

In the second quarter of the financial year 23/24, Eight (8) Technical Awareness
Workshops were conducted.

• For purposes of this presentation a sample of **Four (4)** Technical Awareness Workshops will be discussed.

Table 1: The sampled Technical Awareness Workshops conducted in Q1 in the 2023/24 Financial Year

Stakeholders	Region	Торіс	Description	Mode of Attendance	Total of no. of attendees
Operators	ALL	SANS 3000-4	Human Factors Management	Virtual	114
Free State Province Operators	Central Region	SPCAM	Safety Permit Conformity Assessment Methodology	Virtual	11

Table 2: The sampled Technical Awareness Workshops conducted in Q2 in the 2023/24 Financial Year

Stakeholders	Region	Торіс	Description	Mode of Attendance	Total of no. of attendees
Operators	ALL	SANS 3000-4	Human Factors Management	Virtual	110
Gauteng Province Operators	Central Region	SPCAM	Safety Permit Conformity Assessment Methodology	Contact	27

Mr. Muran

Table 3: The sampled Technical Awareness Workshops (HFM) conducted in Q1&Q2 of the 2023/24 Financial Year

No.	Software application Questions
Pre-knowledge 1	Human Factors refers to a study that considers the perceptual capabilities and limitations of employees with the work environment.
Pre-knowledge 2	The following are example(s) of human factors that can increase risk: (mental workload, physical demand, lack of teamwork, lack of knowledge, and all of above.
Post-Knowledge 3	What type of approach is the Human Factors Management standard focused on? Rights based approach, competency-based approach, and risk-based approach.

Table 4: The sampled Technical Awareness Workshops (HFM) conducted in Q1&Q2 of the 2023/24 Financial Year (Contd.)

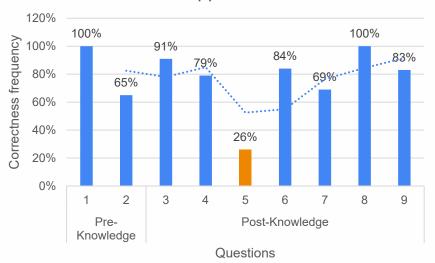
Post-Knowledge 4	Safety critical work refers to functions not related to the direct movement of trains.
Post-Knowledge 5	Safety-related work refers to functions and activities related to the authorization and control of the movement of rolling stock.
Post-Knowledge 6	Policies, processes and procedures, roles and responsibilities, risk assessments, education and training, controls, and monitoring are part of the requirements to manage HFID, noise, vibration & thermal environment.
Post-Knowledge 7	The following is required to manage Fitness for Duty (Yearly medical examinations, verify competency, post occurrence tests, monitor absence duration).
Post-Knowledge 8	The physical and psychological conditions that builds up when an individual's maximum physical and mental limits have exceeded (often resulting in a felling of tiredness or exhaustion) refers to (lethargy, fatigue, drained).
Post-Knowledge 9	What does fatigue do that makes it a safety hazard?

• The bolded questions indicate the scores lower than the 60% success factor.

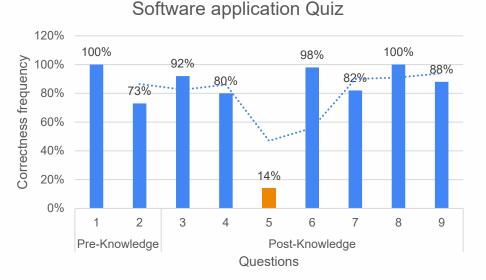
Sub-theme 5: Safety culture improvements, adaptations, and successes in rail

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# **HFM RESULTS COMPARED**



Software application Quiz



**Figure 2:** Q1 Human Factors Management results for All Operators

**Figure 3:** Q2 Human Factors Management results for All Operators



Table 5: The sampled Technical Awareness Workshops (SPCAM) conducted in Q1 & Q2 in the 2023/24 Financial Year

No.	Software application Questions
Pre-knowledge 1	The Act defines the SMS as
Pre-knowledge 2	What is the overall purpose of the SMS?
Post-Knowledge 3	What are the driving processes of the New SMS and SMSR Determination?

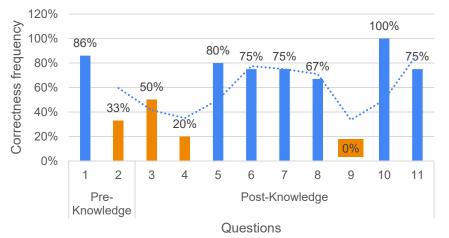
• The bolded questions indicate the scores lower than the 60 % success factor



Table 6: The sampled Technical Awareness Workshops (SPCAM) conducted in Q1 & Q2 in the 2023/24 Financial Year (Contd.)

No.	Software application Questions	
Post knowledge 4	How many main elements are there on the SMS wheel?	
Post knowledge 5   How many sub-elements are there on the SMS wheel?		
Post-knowledge 6 What are some of the components to be considered in management commitment?		
Post-knowledge 7	Interface Risk Assessment is to ensure that two or more operators identify interface risks	
Post-knowledge 8	One of the roles of the organisational structure is	
Post-knowledge 9	The Risk management policy and processes provide detail of the principles and means by which the organisation will enact the management of assets.	
Post-knowledge 10	Part of the workload planning is to ensure that the volume of tasks to be completed is not excessive at times when a safety- critical task being carried out.	
Post-knowledge 11	The following should be included into the Annual Safety Improvement Plan (ASIP).	

# **SPCAM RESULTS COMPARED**



SPCAM Software application Quiz

SPCAM Software application Quiz

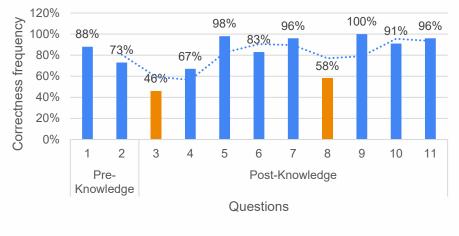


Figure 4: Q1 SPCAM results of the Free State Operators

Figure 5: Q2 SPCAM results of the Gauteng Operators



### DISCUSSION

	<b>Outcome 1</b> : There was greater attendance of the HFM Technical Awareness Workshops than the SPCAM Technical Awareness Workshops.
$_{2}$	<b>Outcome 2:</b> The use of Software applications is the first of its kind in Technical Awareness Workshops.
$\bigvee_{3}$	<b>Outcome 3:</b> Positive response in terms of the reaction to the Technical Awareness Workshops.
$\bigvee_{4}$	<b>Outcome 4</b> : Positive shift in learning taking place, with an increase in learning post the knowledge sharing.

# **DISCUSSION (Contd)**

Based on the use of the Software application the following was observed:

- When utilising the Software application, it is embedded into the training.
- Provide immediate feedback.
- Software applications used for training encourage engagement and interaction, virtually and in person.
- It reinforces learning.
- It reveals the areas of improvement in terms of the formulation of the questions.
- It reveals the areas of improvement for the trainer.
- Technical workshops provide a baseline analysis of the Technical Awareness Workshops and what needs to be done in the future.
- Therefore, the current Technical Awareness Workshops provide a better model of assessing engagement and interaction in the future.



# The benefit of the changes made to the Technical Awareness Workshops administration methods is:

#### For the Regulator

**BENEFITS** 

- ✓ Tracks the progress of knowledge dissemination.
- ✓ Assists in further analysing industry trends and identify areas that may need further intervention.

#### For the Industry

- ✓ Assists in consuming and retaining presented regulatory tools with increased participation.
- Better understanding of regulatory tools leads to improved process compliance.
- $\checkmark$  Assists the operators in reflecting on their processes and areas of improvement.

#### Adding to the body of knowledge

✓ Research.







### LIMITATIONS

A time limit was placed for each question, meaning:

- i. The measure from all participants was not obtained.
- ii. The time pressure might add to the decrease in the quality of responses from participants because of the inability to read the question in that time.
- iii. The formulation of the questions themselves.
- iv. There may not be an equal number of responses for each question may not have been received based on the number of participants.

# **FUTURE LEARNINGS & ADJUSTMENTS**

There is potential in making use of the Software application tools by:

- i. By ensuring that all attendees respond to the Software application questionnaires.
- ii. The participants will adjust to the time factor.
- iii. Assessing reaction, learning, and conveyance of information.
- iv. Assesses the areas of improvement within the Operators' Safety Management System and understanding of the regulatory knowledge and tools.
- v. The inclusion of a practical aspect of the training that can be embedded in the HFM and SPCAM Technical Awareness Workshops, and for the other Technical Awareness Workshops.
- vi. Inclusion of virtual reality and practical assessments during the technical awareness workshops.

The Outcome Achieved is the Effectiveness of Technical Workshops in South Africa.



